



# Veeva CRM Suggestions

**Lessons from Real World Experience** 

Veeva European Commercial Summit Madrid, Spain

## Agenda

## **Applying CRM Suggestions**

Austin Wilson, MSD

- MSD Situation
- 2. MSD Use Cases
- 3. KPIs and Early Returns
- 4. Next Steps

### **Powering CRM Suggestions**

Ywan Karlen, Aktana

- 1. Data Access & Application
- 2. How We Work Product
- 3. How We Work Approach
- 4. Best Practices



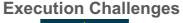
#### Orchestrating an Omni-Channel Experience via our Reps is Complex!

#### **Strategy Challenges**



Define the right mix, pacing and sequence of channel engagements







- Need to manually trigger coordinated engagements
- Coordination with other MSD representatives
- **Representatives** are already overloaded with data and information

#### Current

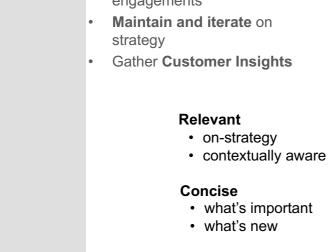
- fresh data
- · as needed

#### In workflow

- obvious
- easy to act upon







## Why MSD partnered with Aktana?

**SIMPLICITY** 

**SPEED** 

**FLEXIBILITY** 

**EXPERIENCE** 

30 completed customer projects to date

3 million suggestions provided in 2016 so far

3,000 reps in largest customer deployment



## MSD Business Scenarios (Use case)

Blended Model Execution

Reminders when you are off pace re: blended model targets

Insights to remind you of # calls YTD

**Insights on Consent** 

**Dynamic Sales and Marketing Insights** 

Suggestions / Alerts when key market changes occur

Pre-synthesize key insights in one place on HCP profile:

Co-ordination and Follow-ups

Suggestions to make a follow up call when an HCP attends an event

Suggestions to send follow up Approved Emails when an HCP attends an event and when you have consent Strategic Messaging

Messaging insights to remind you about core brand messages

Reminders about recently discussed topics

Reminders about HCP segmentation





#### **EXAMPLE**

## Data is imported and transformed into metrics

Multi-Channel Interactions Results Segmentation Market Access **REP ACTIONS: SCRIPTS:** DIGITAL: STRATEGIC: **FORMULARY:** NRx / Market Share **Portal Registration** Decile Top Plans **Approved Emails** Competitor NRx / Share Portal Sample Reg **Favorable Plans Remote Details** eDetail Access **Brand Writing** SALES: **PROMOTIONS: Doximity Engagement Net Promoter Score** Sales Off Pace Copay Redeemed **TEAM ACTIONS:** CSO Voucher Redeemed **PATIENT: EVENTS: MULTI-CHANNEL:** Sample to NRx Ratio **New Patients** Webcast Attended Has Email Consent Medical **Congress Invited Patient Conversion Rate** Social Activity level CLAIMS: Market Access **Dose Change Observed** Claim Rejections **Congress Attended Channel Affinity Score** 



**DWH** 

Other

IMS /

Other

Veeva

#### KPIs in focus to measure pilot success: Qualitative / Strategic / Adoption

## Qualitative Representative Feedback

Business Outcome strategic driver I: (coverage & frequency goals)

Increase access & overall rep driven activity level

Business Outcome strategic driver II (blended model):

Increase non-F2F share of actions in the engagement mix

Suggestion adoption by Representatives

#### **KPI**

Pre-Pilot Satisfaction, ease of use and business benefit

Post-Pilot Satisfaction, ease of use and business benefit

#### **KPI**

F2F Call Coverage and -frequency

# of total rep activities (F2F, MSD Link call, rep email)

# of consent captured

#### **KPI**

Non-F2F share of Representatives activities

#### **KPI**

- No. of Syncs per Rep
- Suggestion acceptance

## MSD Smart Suggestion Early Performance Indicators Progress To Target

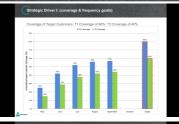
Top Customer Coverage / Frequency Growth: ON TARGET

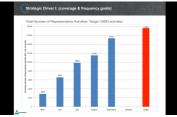
Total Number of Representative Activities:

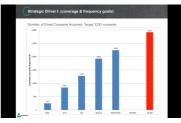
**ABOVE TARGET** 

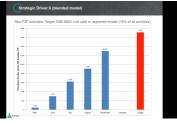
Number of Email Consents Acquired: ON TARGET

Non-F2F Activities: ON TARGET





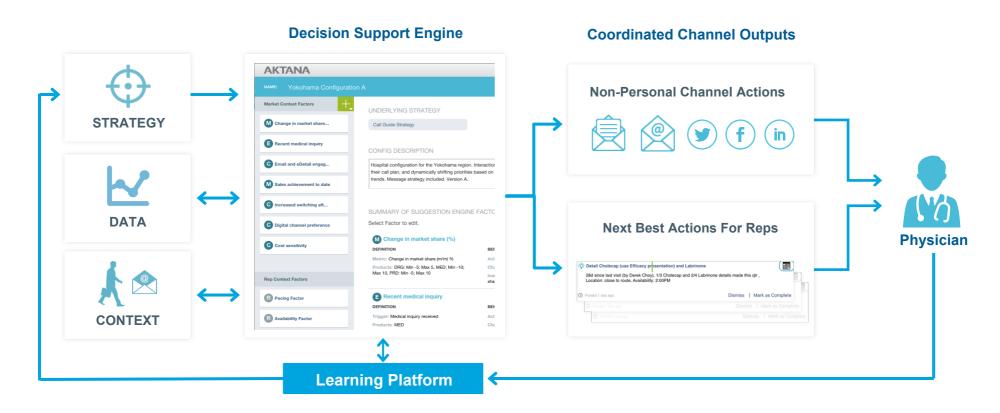








## Aktana's approach





## Aktana's capabilities supporting MSD

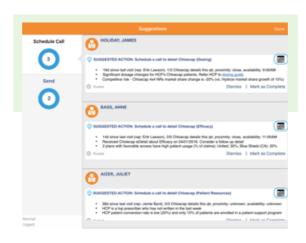
#### 1. Turn Data into Action

- Synthesizes multiple data sources
- Easily configure rules
- Makes suggestions practical
- Supports multiple use cases

# ARTONAL commo Dumo 1998ar elessadas majoris Mauger Pergres (shakayar Pergres) Dynamic Parlamen 1999 Dynamic Parl

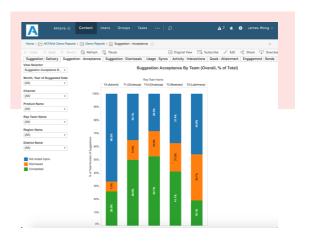
#### 2. Change Rep Behavior

 Power CRM Suggestions with realtime, HCP-level suggestions and insights



#### 3. Monitor What Works

- Monitor cross channel activity, suggestion usage and HCP response / results
- Analyze trends over time
- Near real time "Source of the truth"





**DESIGNING FOR CHANGE:** 

Suggestions That Feel Right



**Priorities** 



**Progress** 



**Timing** 



Context



## Implementation best practices

#### **ADOPTION IS CRITICAL**

- design for adoption
  - less is more
  - make it real
  - keep it current
  - give ownership
- position as advice not directives
- be consistent with strategy and culture

#### **CRAWL** → **WALK** → **RUN**

- start with either
  - an easy goal; or
  - an important goal
- but cover the full decision scope (all brands & actions)

#### **PLAN TO LEARN**

- plan for use case expansion
  - new brands
  - new strategies
- plan to learn







## Questions





Proprietary and confidential © 2016 Aktana All rights reserved. No part of this document may be reproduced or utilized in any form or by any means, electronic or mechanical, including photocopying, recording, or by any information storage or retrieval systems, without permission in writing from Aktana. This document is intended only for the use of the individual or entity to whom it is addressed and contains information that is privileged, confidential or otherwise exempt from disclosure under applicable law. All recipients of this document are notified that the information contained herein includes proprietary and confidential information of Aktana, and recipient may not make use of, disseminate, or in any way disclose this document or any of the enclosed information to any person other than employees of addressee to the extent necessary for consultations with authorized personnel of Aktana.